

# GOOD GOVERNANCE MATTERS

## GRADUATE PROGRAMMES

- Master in Public Policy
- Master in Public Administration





# THE GRADUATE



# SCHOOL OF PUBLIC POLICY



## VISION

Making governments work well by promoting good governance principles

## MISSION

GSPP plans to prepare next generation of leaders in Central Asia while catering to the needs of the current leadership in the region. GSPP is committed to the idea that the promotion of good governance principles can help governments work better.

Since its launch in 2012, GSPP has consistently emphasised that Good Governance Matters. GSPP aims to become a centre of excellence where political leaders, public officials and international scholars can work together, improve the policy making process and ensure that governments from Central Asia may constantly improve their performance. GSPP will contribute to improve policy making in the region by providing timely information, inspiration and instruction.

GSPP offers contemporary programmes designed in collaboration with the strategic partner Lee Kuan Yew School of Public Policy, National University of Singapore (NUS) which allow students gain world class knowledge and skills applicable in Kazakhstani and Central Asian context.

According to 2015/2016 QS World Rankings NUS is ranked 12th in the world and continues to be the top university in Asia.

GSPP currently delivers two master's programmes: Master in Public Policy and Master in Public Administration.

GSPP programmes are implemented in various formats (interactive, online and video). It is supported by classroom designs and professional infrastructure.

# ADVANTAGES OF OUR PROGRAMMES

1

Cutting edge curriculum

Our curriculum is designed and developed in collaboration with the LKY School and retains internationally recognized features of public policy degree programmes.

Study of complex Kazakhstani and Central Asian problems such as pension reform, health system, anti-corruption, energy, defense, security, water deficiency and so on and analysis of relevant case studies is the distinctive feature of our curriculum.

In some classes we adopt team-teaching, where faculty members from different disciplines model interdisciplinary approaches by coming together to conduct a module. We believe that such integrated learning will equip our students with knowledge and skills applicable to their practice.

2

Knowledge and skills applicable in Kazakhstani environment

The advantage of our programmes over the overseas programmes is that students will study cases and practices in Kazakhstani context and can use the acquired knowledge immediately in their practice. Across our curriculum and programmes we apply Kazakhstani and Central Asian approach.

3

World-class faculty

Our faculty is composed of international academicians and practitioners recognized for their expertise in policy and analysis. The diverse research areas and expertise of our faculty allows applying interdisciplinary approach.

With our international faculty you will experience immersion into international environment and get equipped with broad knowledge and skills crucial for effective policy making and analysis.

4

Valuable Peer Network

The GSPP selects young talented students with diverse background. Students come from the public, private and non-profit sectors and at different levels of career development. This enhances their chances to learn from each other and establish enduring networks of professional and personal contacts.

# 10 reasons why you should study at the NU GSPP

5 Small class sizes

The small class size facilitates dynamic interaction between professors and students, and engenders lively debate between students themselves.

6 Overseas educational component

Our collaboration with the LKY School provides our students a unique opportunity to spend several weeks in Singapore. During their stay, students will take an elective course. Through site visits to Singaporean agencies, and sessions with senior public officials, students will experience the strategic policy-making and implementation practices for which the Singaporean public service is renowned.

7 Speaker series of distinguished practitioners

The guest speakers include politicians, business consultants, internationally recognized leaders, acclaimed authors and scholars. This enables students to complement their formal learning with the opportunity to interact with practitioners and establish their own networks.

8 Blended learning

GSPP is trying to customize the learning process for every student by means of the educational technologies rapidly developing at Nazarbayev University (such as videoconferencing, Skype meetings, podcasts).

9 Scholarships/ State educational grants covering tuition fees

The Government provides scholarship which cover tuition fees, accommodation and a monthly allowance.

10 Free of charge on-campus housing & Monthly allowance

Students (non-Astana residents) are provided with modern and convenient dormitories with all facilities at the campus site  
Master degree students who hold state grant with Excellent and Good grades are eligible for monthly allowance in the amount of KZT 100,000



For more information including application details please visit our website [www.gspp.nu.edu.kz](http://www.gspp.nu.edu.kz) or Nazarbayev University Graduate Admissions Department  
E-mail: [graduate@nu.edu.kz](mailto:graduate@nu.edu.kz), [gspp\\_admissions@nu.edu.kz](mailto:gspp_admissions@nu.edu.kz)  
Tel.: +7 7172 70 61 43, 70 65 68, 70 66 23

**Programme:**

**Duration:**

**Starting:**

**ECTS**

**Scholarships (Grants) with monthly allowance**

**Language of Instruction:**

**Dormitory:**

**Overseas component:**

**Curriculum Focus:**

**Eligibility:**

**Admissions documents:**

**Application start:**

**Application deadline:**

# MASTER'S DEGREE PROGRAMMES

## - AT A GLANCE

	Master in Public Policy	Master in Public Administration
	2 years full-time	2 years (3 week semesters, 3 times a year, on-the-job format)
	August annually	November annually
	120	90
Admission	Provided	Provided
	English	English
	Provided for those who are not Astana residents	Not provided
	A study tour to Singapore at the Lee Kuan Yew School of Public Policy, National University of Singapore	A study tour to Singapore at the Lee Kuan Yew School of Public Policy, National University of Singapore
	Quantitative and analytical skills Public Policy and Economics Political Science and Management	Economic Challenges Policy Management Strategic Management and Leadership
	A full-time Bachelor Degree or its equivalent	
	at least 2 years of work experience <sup>1</sup>	at least 4 years of work experience
	<ul style="list-style-type: none"> <li>• Completed admissions application form</li> <li>• A notarized copy of the employment record book or its equivalent (if applicable)</li> <li>• A notarized copy of identity card or passport</li> <li>• Diploma with transcripts</li> <li>• Resumé/CV</li> <li>• 3 Essays<sup>2</sup></li> <li>• 2 confidential reference letters</li> <li>• English Language Proficiency results<sup>3</sup></li> <li>• 6.5 on the IELTS test (with not less than 6.0 in individual elements), or its TOEFL equivalent.</li> <li>• GRE results (optional)</li> </ul>	
	November annually	November annually
	March 31 annually	March 31 annually

<sup>1</sup> Although bright fresh graduates may be considered the candidate preferably should display interest and/or experience in a public service environment, non-profit organizations, and/or private sector positions that involve extensive interaction with the public sector.

<sup>2</sup> Candidates are required to give thoughtful answers in response to the essay questions for admissions. These questions are available in the application form and their answers must be submitted in English.

<sup>3</sup> Candidates who obtained Bachelors or Master's degree (or equivalent) from educational institutions where English is the primary language of instruction are exempt from submission of TOEFL or IELTS scores.

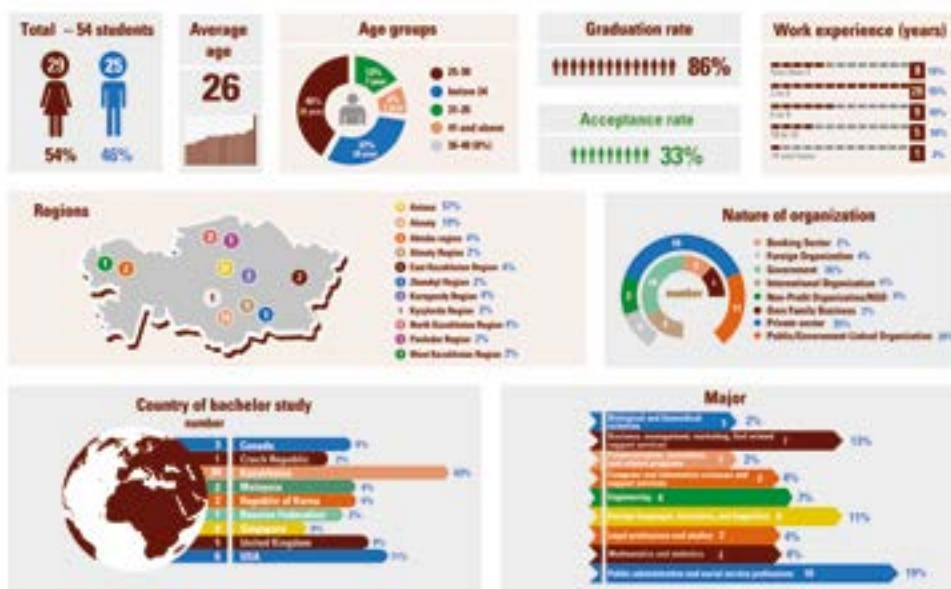
# MASTER IN PUBLIC POLICY

2-year full-time Master in Public Policy programme is designed to bring up highly skilled professional policy-makers and analysts in the public, private or non-profit sectors. It provides students a strong foundation in policy formulation and analysis, programme evaluation and management. The curriculum comprises core modules, electives and Policy Analysis Exercise.

## Class profile

The class comprises accomplished and motivated individuals who bring with them a wealth of diverse experiences so as to enhance the classroom learning environment.

Students come from the public, private and nonprofit sectors, which allow students to learn from their peers from different backgrounds, and establish enduring networks of professional and personal contacts.



During my studies in the Graduate School of Public Policy I gained invaluable experience for personal and professional life.

Course on Project Evaluation was useful. We learned various methodologies of analysis of public projects and programs. At the end of Personal effectiveness and leadership course we obtained strong negotiation skills.

After attending courses on Economics, Politics and Public Policy I am able to understand relationship, causes and consequences of economic and political processes.

**Zhanara Shukayeva,**  
British Embassy Office in Astana, MPP Alumna, Valedictorian,  
class of 2015



## MPP ACADEMIC CALENDAR

<b>Aug</b>	<b>Orientation in Astana</b>
<b>Aug-Nov</b>	<b>Semester 1</b> <b>4 core modules &amp; 1 elective module</b>
<b>Dec</b>	<b>Winter Break</b>
<b>Jan-May</b>	<b>Semester 2</b> <b>3 core modules &amp; 1 elective module</b>
<b>May-Jul</b>	<b>Summer Break</b>
<b>Aug-Nov</b>	<b>Semester 3</b> <b>2 core modules &amp; 2 elective modules</b> <b>Singapore Module</b> <b>3 week study tour to Singapore</b>
<b>Dec</b>	<b>Winter Break</b>
<b>Jan-May</b>	<b>Semester 4</b> <b>3 electives &amp; Policy Analysis Exercise</b>

## MPP CORE MODULES INCLUDE:

- Microeconomics and Public Policy
- Statistical Techniques for Public Policy
- Introduction to Public Policy and Analysis
- Macroeconomics and Public Policy
- Public Policy Research and Evaluation
- Politics and Public Policy
- Public Policy Research Design and Methodology
- Public Management and Leadership

## SOME OF ELECTIVE MODULES:

- Social Policy and Economic Development
- Public Financial Management
- Public Policy Research and Evaluation
- Personal Effectiveness for the Public Sector
- Economics Philosophy and Public Policy
- International Public Law
- International Political Economy

## Policy Analysis Exercise (PAE)

The PAE constitutes a professional product in which students examine an existing policy or management issue presented by a client organization. The PAE also has to demonstrate that the 'policy framework' presented in the MPP programme was utilized and that students understand the policy process.

The PAE is a creative process, a learning experience as well as a real-life introduction to the work of a policy analyst. It brings together theoretical knowledge and practical policy skills acquired in the two-year programme.



Having graduated with first class honors from the University of Leicester and putting into practice the acquired knowledge at the Kazakhstan Electricity Grid Operating Company, I have a firm belief for the need of continuous and systematic education not only in the areas of expertise, but as a manager, mentor and leader of the state policy.

Graduate School of Public Policy gives a real opportunity to take a proactive stance, to get away from the passive «observer» and effectively influence at the stage of decision-making.

**Yerzhan Dyussenov,**  
(experience: KEGOC JSC (Kazakhstan Electricity Grid Operating Company),  
MPP, class of 2016)

# MASTER IN PUBLIC ADMINISTRATION

*Master in Public Administration (MPA) programme prepares for senior management roles in the public sector. It provides an intensive, interdisciplinary course of study for professionals who wish to work on increasingly complex issues of national, regional and global importance.*

*Students in the MPA Programme earn their degree while retaining their jobs, staying on their career trajectories, and enhancing their professional network locally.*

## Curriculum

The curriculum focuses on enhancing ability of students to critically review research and to develop detailed policy responses to multidimensional issues as well as understand different levels of governance, from global to local. It also emphasizes skills in policy analysis and evaluation. The curriculum comprises core modules, electives and a Thesis.

## Thesis

It is an exercise in which students will be able to apply all knowledge and skills gained during the MPA program including defining and structuring the problem, organizing data, defining and carrying out analysis of the issue, coming up with specific action recommendations, and to defend their findings publicly.

The Thesis is an opportunity for students to focus on a policy problem of their own preference in greater depth than is available in a classroom setting.

At this time, I work at the international company Eurasia Group, which is the national dealer of the world's largest agricultural machine building corporation John Deere in Kazakhstan.

I am very inspired by the whole idea of creating Nazarbayev University and am absolutely sure that it is becoming and will become the largest first-class center of education, science and innovation, as well as a powerful center of attraction progressive and promising young people in the country and the region. Having enrolled in the Graduate School of Public Policy, I would eventually be one of those worthy of its many graduates who will be combined in a lifetime by all the common ideas, principles and, of course, advanced knowledge gained in Nazarbayev University.

**Tilek Bekbassarov,**  
*Eurasia Group Kazakhstan, MPA, class of 2017*



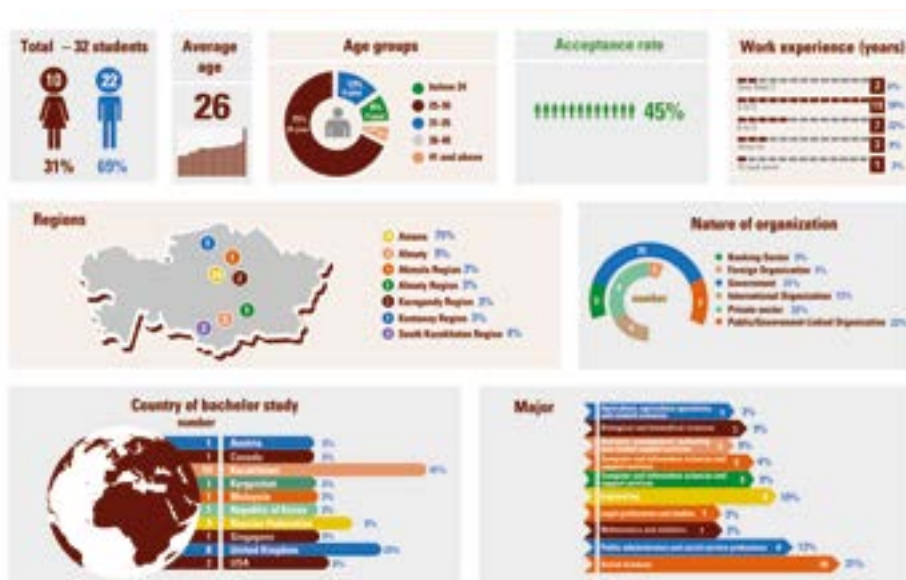
## MPA ACADEMIC CALENDAR

<b>April (3 weeks)</b>	<b>Intensive Module 1 2 core modules</b>
<b>August (3 weeks)</b>	<b>Intensive Module 2 2 core modules</b>
<b>October (3 weeks)</b>	<b>Intensive Module 3 1 core modules + 2 electives</b>
<b>April (3 weeks)</b>	<b>Intensive Module 4 2 core modules</b>
<b>August (3 weeks)</b>	<b>Intensive Module 5 2 electives</b>
<b>October (3 weeks)</b>	<b>Intensive Module 6 Thesis Presentation</b>

## MPA CURRICULUM

- Public Administration in Theory and Practice
- Economic Applications for Public Managers
- Public Policy and Management
- Financial Management, Accountability and Performance Management
- Data, Models and Decisions
- Strategic Management and Leadership
- Human Resource Management

## Class profile



The design of the program is really convenient for me because I don't have to be away from work for a long time.

Our group is really diverse: from lawyers to economists, from private sector employees to consultants in international organizations. Each of them has something to offer – our discussions are always lively. This diversity of students gives everyone an opportunity to learn from one another. Differences in backgrounds facilitate learning. I am glad to be a part of such stimulating environment.



**Assel Serikbayeva,**

*JSC «NAC «KazAtomProm», MPA, class of 2017*

# OUR FACULTY

Our faculty is composed of internationally-recognised scholars, academics and practitioners. The GSPP professors teach courses that bridge the gap between research and practical application. The diverse expertise and backgrounds of our faculty contribute to a more integrated learning and equip our students with knowledge and skills crucial for effective policy making and analysis. Eminent scholars and leading practitioners also visit regularly to offer modules, lectures, and seminars.

## THE GSPP FACULTY



### **HUI WENG TAT**

**Position:** Dean

**Educational background:** Ph.D., Economics, Australian National University (Australia)

**Research Areas:** Ageing, Globalisation and labour market impact, Human capital and migration policy, Income inequality, Pensions and social security policy, Population, Singapore labour market

### **PETER HOWIE**

**Position:** Associate Professor

**Educational background:** Ph.D., Mineral Economics, Colorado School of Mines (USA)

**Research Areas:** Energy and Development Issues, Mineral Policy, Research Methods



### **RICCARDO PELIZZO**

**Position:** Associate Professor

**Educational background:** Ph.D, Political Science, Johns Hopkins University (USA)

**Research Areas:** Political Development, Good Governance, Legislative Studies, and Anti-corruption



### **OMER F. BARIS**

**Position:** Assistant Professor

**Educational background:** Ph.D., Economics, Georgia State University (USA)

**Research Areas:** Microeconomics for Public Policy, Applied Political Economy, and Economics, Philosophy and Public Policy

### **AZIZ BURKHANOV**

**Position:** Assistant Professor

**Previous experience:** Ph.D., Central Eurasian Studies, Indiana University-Bloomington (USA)

**Research Areas:** Nationalism and Identity Theories, Identity Politics



### **SALTANAT JANENOVA**

**Position:** Assistant Professor

**Educational background:** Ph.D., Social Policy, University of Edinburgh (UK)

**Research Areas:** New Public Management in Transitional Countries, E-government, Public Service Innovations

## **STUDENT TESTIMONIAL**



Here at the Graduate School of Public Policy there is everything the best school can offer - worldwide recognized partner school like Lee Kuan Yew School of Public Policy, experienced and highly intellectual professors and lecturers, access to all sources of information, modern and equipped libraries, professional and helpful staff, friendly and stimulating studying environment.

**Rustam Utepov,**  
*(experience: Eurasia Group Kazakhstan LLP),  
MPP, class of 2016*

# VISITING PROFESSORS FROM THE LEE KUAN YEW SCHOOL OF PUBLIC POLICY



## **EDUARDO ARARAL**

**Position:** Vice Dean (Research) and Associate Professor

**Educational background:** PhD (Public Policy), Indiana University-Bloomington

**Research Areas:** Climate change, Decentralisation and Federalism, Regulatory Policy, Sustainable Development, Water Management, Governance and Policy

## **KENNETH PAUL TAN**

**Position:** Vice Dean (Academic Affairs) & Associate Professor

**Educational background:** Ph.D., Social and Political Sciences, University of Cambridge, UK

**Research Areas:** Cities and urban policies, Education policy, Ethnicity and religion in Southeast Asia, Performance Management and Public Values, Public-Private Partnerships, Singapore International Relations, Singapore Social Policy, Social Policy



## **DONALD LOW**

**Position:** Associate Dean (Research and Executive Education) & Associate Professor (Practice)

**Educational background:** MA, International Public Policy, the Johns Hopkins University (USA)

**Research Areas:** Economics in Public Policy, Inequality and Social Spending, Behavioural Economics, Public Finance, Organisational Change, and Governance and Politics in Singapore

## **ZEGER VAN DER WAL**

**Position:** Assistant Dean (Research) & Associate Professor

**Educational background:** PhD (Public Administration), VU University Amsterdam (Netherlands)

**Research Areas:** Performance Management and Public Values, Public-Private Partnerships





## **M RAMESH**

**Position:** Professor

**Educational background:** Ph.D (Political Science), University of British Columbia (Canada)

**Research Areas:** Ageing, Development Policy, Education Policy, Health Policy, Pensions and Social Security Policy, Policy Design and Implementation, Social Policy

## **MUKUL ASHER**

**Position:** Professorial Fellow

**Previous experience:** Ph.D (Economics), Washington State University (USA)

**Research Areas:** Ageing, Health Policy, Pensions and Social Security Policy, Singapore Social Policy, Social Policy



## **DODO J THAMPAPILLAI**

**Position:** Visiting Professor

**Educational background:** Ph.D. (Economics), University of New England (Australia)

**Areas of Expertise:** Climate change; environmental policy and economics; global economic crisis; sustainable development



# OPPORTUNITIES FOR STUDENTS

## SINGAPORE COMPONENT

*The module focuses on public policy formation and implementation, with particular attention to Singapore's integrated pursuit of economic growth, environmental quality and sustainability, high-quality transport and housing, quality-of-life amenities, social peace, and nation building. Throughout, it links the analytics to real world examples, but mostly through sessions designed to enable direct interaction with policy-makers and civic organisations.*



We had a wonderful opportunity to learn experience of Singapore in many different areas.

We have learned that one of the key achievements of Singapore and driver of its economic prosperity was zero tolerance to corruption, ensuring rule of law, protecting property rights, strong institutions and stable political system, professional government recruited on basis of meritocracy. These conditions gave confidence to foreign investors and along with the economic incentives impacted their decision to establish their companies in this country.

**Aigul Chukenova,**  
*(experience: Committee on Statistics, Ministry of national economy), MPP,  
class of 2016*



# STUDENT INTERNSHIPS

*GSPP provides opportunities for student trips for internship and data collection. They are aimed at either summer internship related to Policy Analysis Exercise (PAE) or field work to collect data which will be used for writing the PAE.*



“Two-week internship at one of the leading organization in organ donation and transplantation worldwide - TMP-DTI in Barcelona brought us a lot of new knowledge and insights how Spain managed to properly address different ethical, moral, and perceptual barriers to organ donation. Also they have much more statistical data that proves efficiency of their model and Kazakhstan never held such studies.

It was a unique experience of meeting new people who are involved in organ donation and transplantation on different levels – from volunteers, web-designers and SMM-managers to transplant coordinators and surgeons”.

**Viktoriya Davletkildyeva,**  
*(experience: APEX Consult), MPP, class of 2016*

**Madina Nigmatulina**  
*(experience: Abel, private company), MPP, class of 2016*

*Photo: Viktoriya with Dr. Ramos Alavarez, Head of Transplantation Unit at Hospital Clinic*

# CAREER AND ADVISING CENTER (CAC)

The Nazarbayev University Career and Advising Center (CAC) is created to assist students and graduates of NU in developing a career plan, finding an internship or a job, and transitioning from academia to a career.

The CAC's organizes events to help students to identify career pathways and facilitate the development of students' professional skills. For instance, annual Job Fairs with participation of key potential employers offer students excellent opportunities to get job placement.

[www.cac.nu.edu.kz](http://www.cac.nu.edu.kz)

# CAMPUS FACILITIES

Location of the Nazarbayev University offers great academic, professional and social advantages. University infrastructure and technical facilities comply with modern living conditions of the world-class universities creating comfortable and encouraging environment for studying and recreation.

On the campus territory there are university buildings, research centers, modern dormitories, sports areas, campus with comfortable living conditions and dormitories.

The world-class NU library provides excellent conditions for studying - collection of thousands of new materials, including books, CDs, periodicals and reference materials. The Library has also subscribed to a number of electronic resources and databases.

Free Wi-Fi is available in all buildings of the campus.



# APPLICATION PROCESS

Applicants are encouraged to apply online through the Graduate Admission System at [admissions.nu.edu.kz](http://admissions.nu.edu.kz). The deadlines are stated on our website and within the application forms.

*For more information on application process please visit our website*

*www.gspp.nu.edu.kz or contact*

**Nazarbayev University Graduate Admissions Department**

**E-mail: [graduate@nu.edu.kz](mailto:graduate@nu.edu.kz), [gspp\\_admissions@nu.edu.kz](mailto:gspp_admissions@nu.edu.kz)**

**Tel.: +7 7172 70 61 43, 70 91 49, 70 91 56**



## APPLICATION DEADLINE FOR MPP 31 MARCH ANNUALLY

Important dates (annually)\*

Application opens	November
Application closes	31 March
Interview with short-listed candidates	May
Acceptance letters/Candidates' waiting list	June
Students enrolment	July
MPP Orientation	August
<b>MPP Program Start</b>	September (Classes start)

\*Subject to change

## APPLICATION DEADLINE FOR MPA 31 MARCH ANNUALLY

Important dates\*

Application opens	November
Application closes	31 March
Interview with short-listed candidates	May
Acceptance letters/Candidates' waiting list	June
Students enrolment	July
MPA Orientation	November
<b>MPA Program Start</b>	November

\*Subject to change

The information in the booklet is accurate at the time of publication in October 2015 and is subject to change without prior notice. Please visit our website for updates.

## CONTACTS

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 Facebook page: <https://www.facebook.com/nugspp>

 Twitter account: <https://twitter.com/NUGSPP>